

# INDIA'S FUTURE

Or prosperity will spread in India  
but happiness will not, until we fix governance

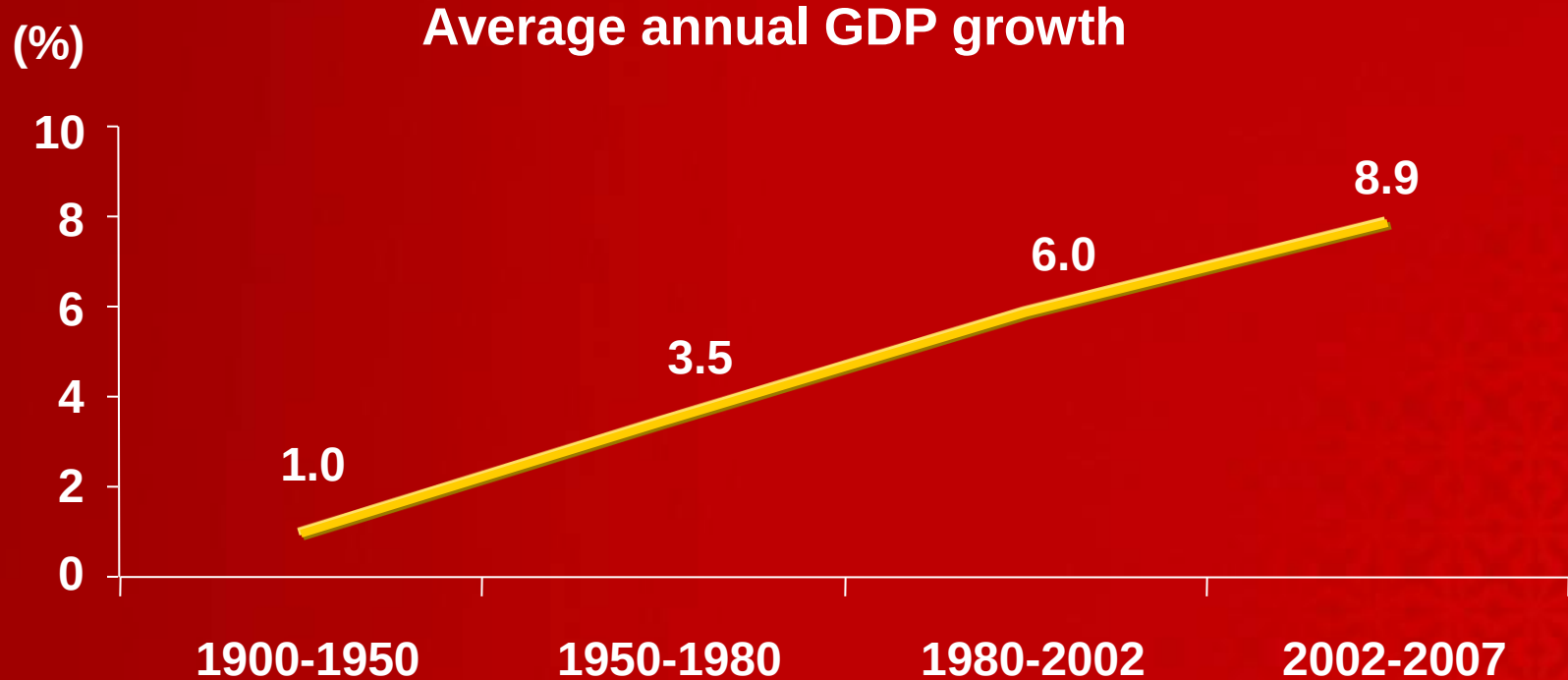
by  
Gurcharan Das

- Where are we coming from?
- Where are we today?
- Where are we going in the future?

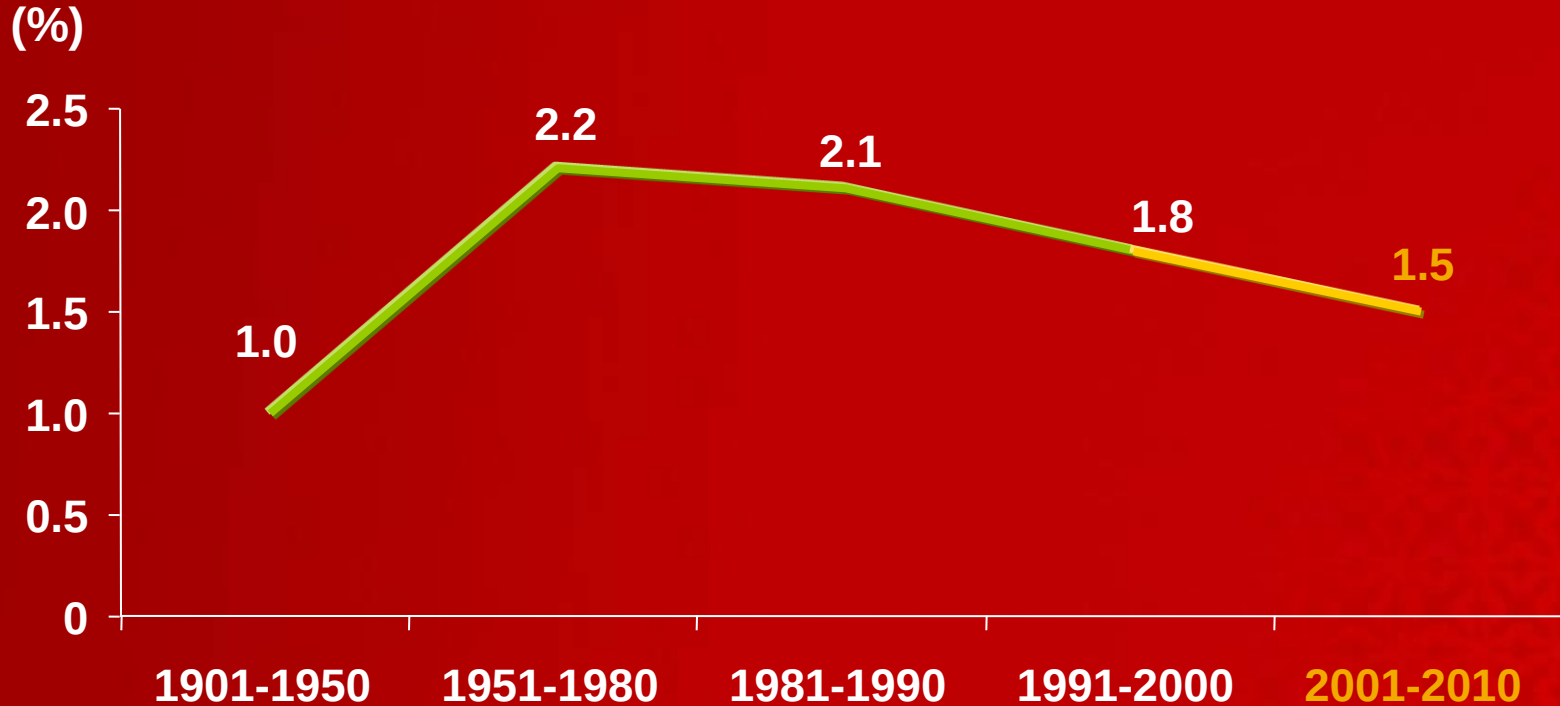
**Even though the world has  
just discovered it, the India  
growth story is not new  
It has been going on for 25 years**

What is the India  
story?

# 28 years of high growth

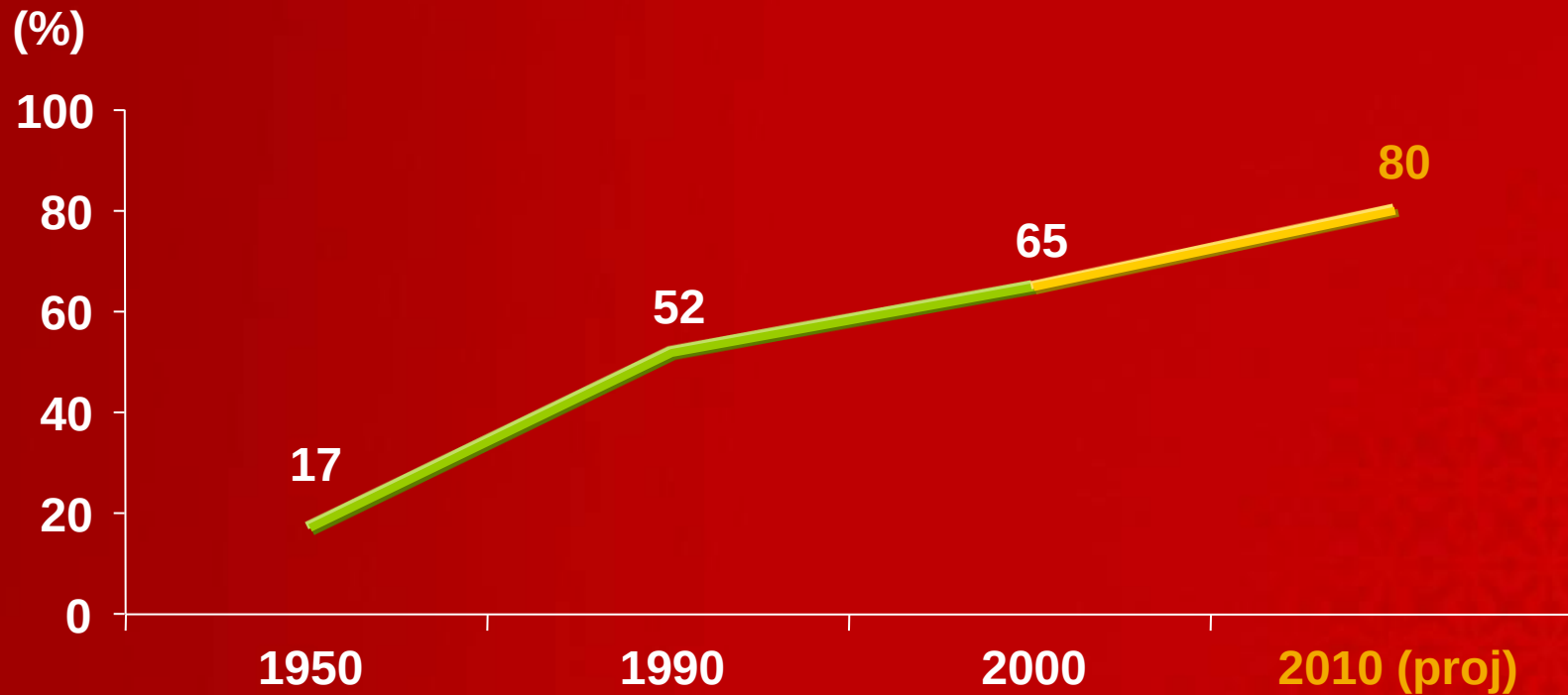


# Population growth is slowing

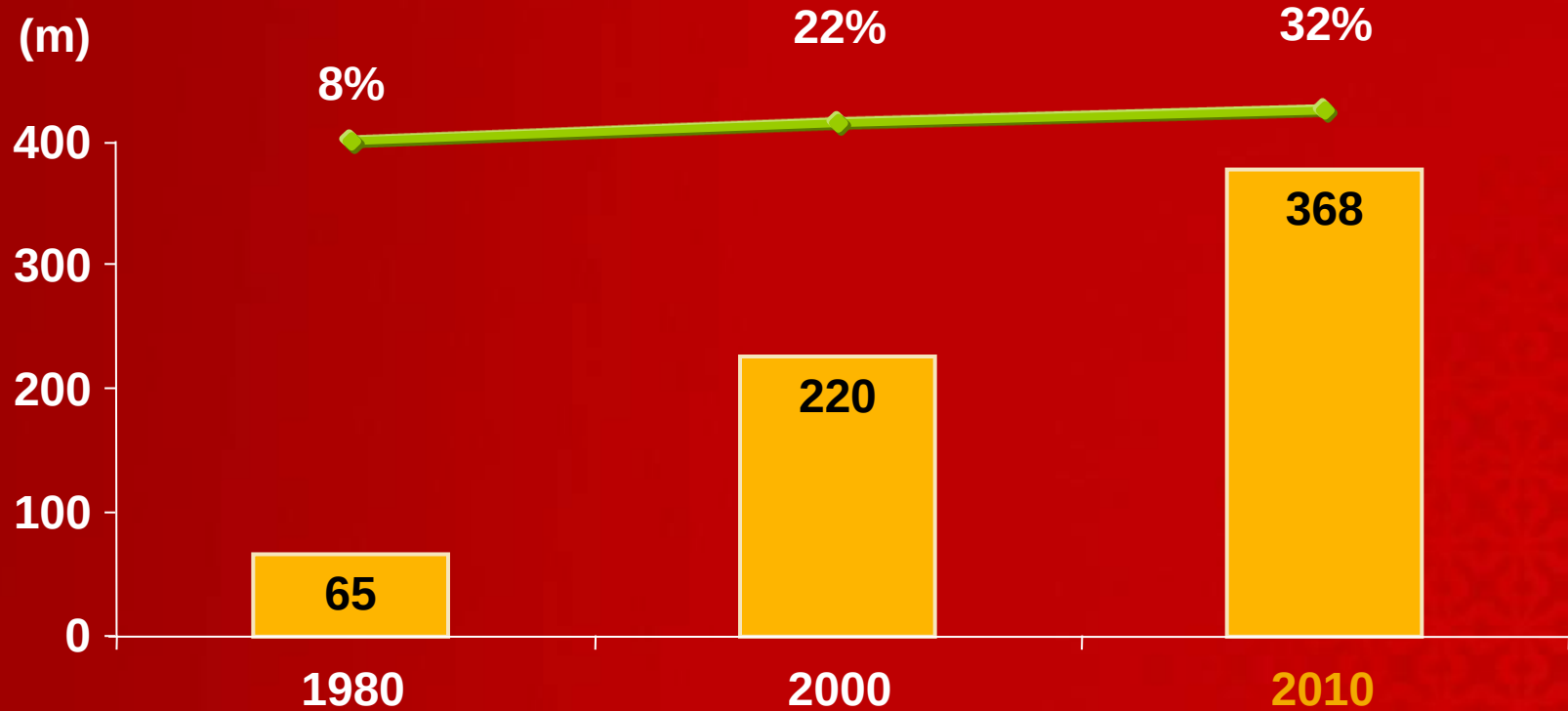


Sources: 1900-1990: Angus Maddison (1995), Monitoring the World Economy, 1990-2000: Census of India (2001)

# Literacy is rising



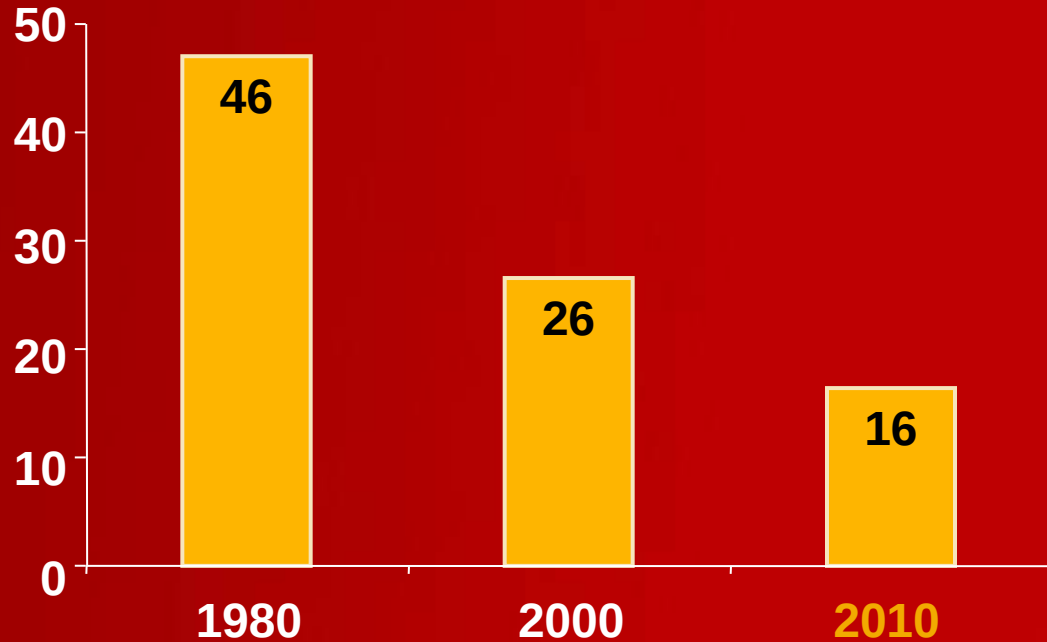
## When middle class is 50% then the politics will also change





# Poverty is declining

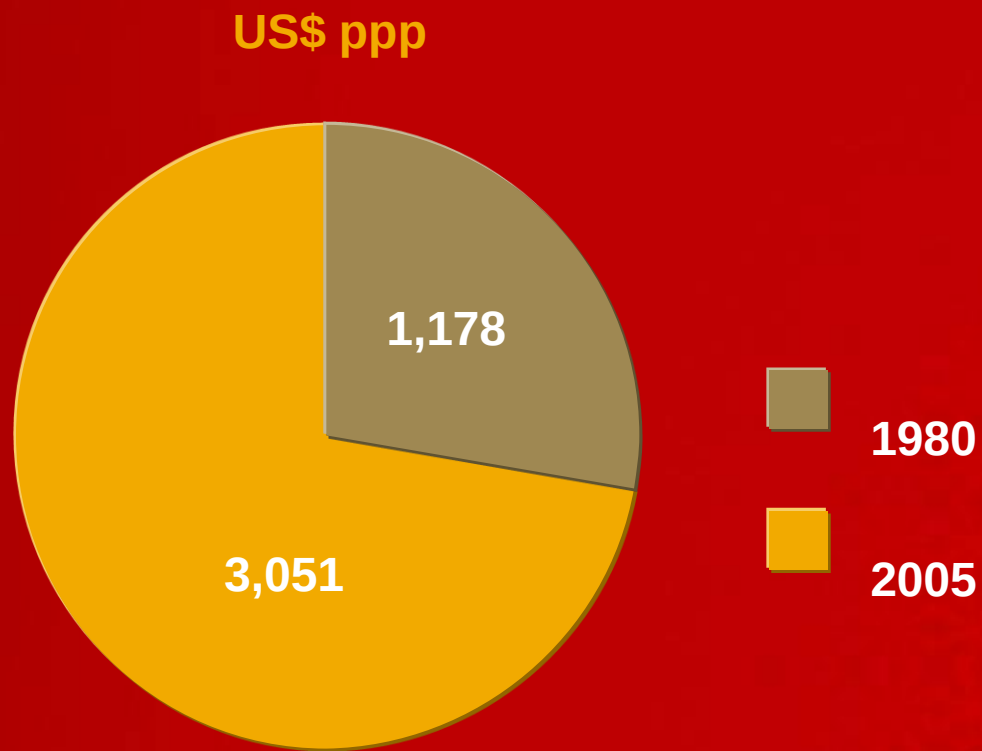
(%)



**1% of the people have  
been crossing poverty  
line each year for 25  
years**

**Equals ~ 200m**

# Per capita income gains



**India is now the 4th largest economy**

**It will overtake Japan  
between 2012 and 2014  
to become the 3rd largest**

The India model is  
unique

# Drivers of growth

## India

- Domestic



## East and S.E. Asia

- Exports



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## India

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- Services



## East and S.E. Asia

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- Manufacturing



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- Domestic
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- Consumption

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- Exports
- Manufacturing
- Investment

# Drivers of growth

## India

- Domestic
- Services
- Consumption
- High tech, capital intensive industry

## East and S.E. Asia

- Exports
- Manufacturing
- Investment
- Low tech, labour intensive industry



# Implications of India model

## **‘Domestically led’ means:**

- Insulation from global downturns
- Less volatility
- We will come out of the global crisis faster



# Implication of India model

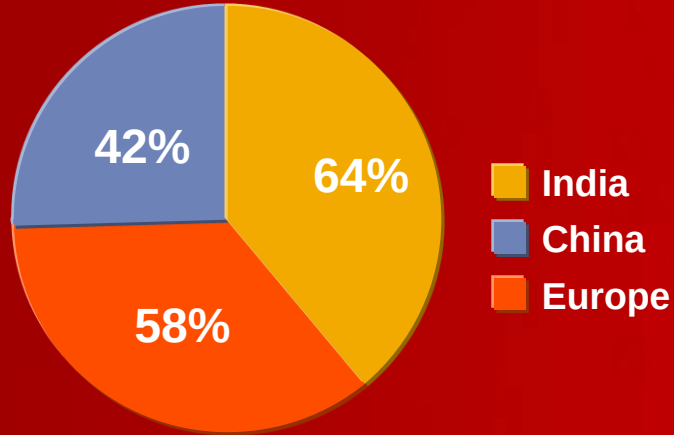
## **‘Services led’ raises uncomfortable questions:**

- Have we skipped the industrial revolution?
- How do we take people from farms to cities?
- Will SEZ's be our tipping point?

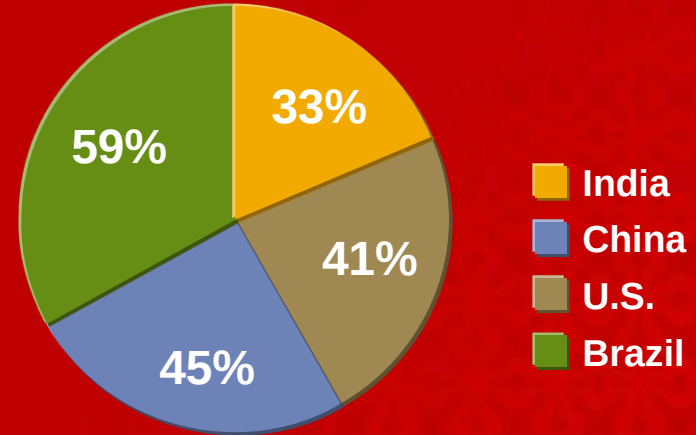


# Implication of India model – Consumption led

**People Friendly:  
Consumption as % of GDP**



**People Friendly, Less inequality:  
Gini Index**



**Will India become the next big consuming economy after the U.S.?**

## Reasons for success

**India's success is market-led  
whereas China's is state induced**

**The entrepreneur is at the  
centre of the Indian model**

# Rise of globally competitive Indian companies

RELIANCE

JET AIRWAYS

Infosys®

  
**WIPRO**  
Applying Thought

bharti

 **HDFC BANK**

RANBAXY

 **BHARAT FORGE**

 **TATA**

 **TATA**  
CONSULTANCY SERVICES

 **ICICI Bank**

# India has a vibrant private space

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- 80% credit goes to private sector (v~10% in China)

# Public space is a problem

## We have

- Dynamic democracy with honest elections
- Free, lively media and press

## But we also have

Poor governance!

# Governance Failures

- Not the minister caught with a bribe
- 1 out of 4 school teachers absent in government schools
- 2 out of 5 doctors absent in primary health centers
- Delhi's water
- Land titles
- Etc

**Ironically, we used to have world class institutions from 1950-1980, but our problem was growth. Now we have growth, but our institutions are failing**

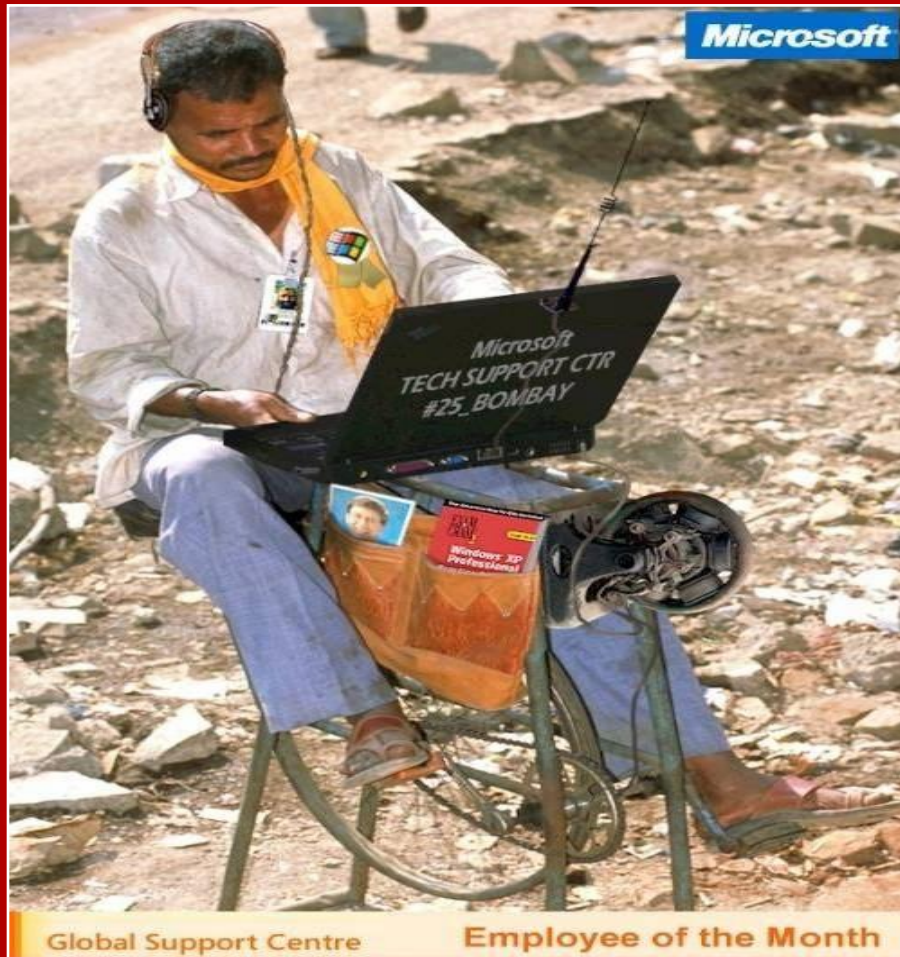
- Bureaucracy
- Judiciary
- Police



**The economy  
grows at night  
when the  
government is  
asleep**







Global Support Centre

Employee of the Month



# Key reforms

- Opened economy to trade and investment
- Dismantled controls
- Lowered tariffs
- Dropped tax rates
- Broke public sector monopolies

# Understanding India's economic success

- Remarkable --every government has reformed (slowly) since 1991
- Even slow reforms add up
- 65 countries have done the same reforms – why did India become the second fastest in the world?
- Unappreciated fact – rule of law

**“By 2010 India will have world’s largest  
number of English speakers”**

**“When 300 million Indians speak a word in a  
certain way, that will be the way to speak it.”**

**Professor David Crystal**  
Cambridge Encyclopedia of the English Language

# Understanding India's economic success

- Mental revolution among the young
- 'I want to be Bilgay'
- Raju's secret of success
- Banianisation of society
- 180 TV channels; 65 news channels
- The rise of Hinglish



# Where are we today?

- Growth fell to 6.7% in 08-09; 7% in 09-10
- Pain has been less than in China
- Competitive companies have recovered faster.
- Risk of protectionism has receded
- Recovery has been ahead of the world

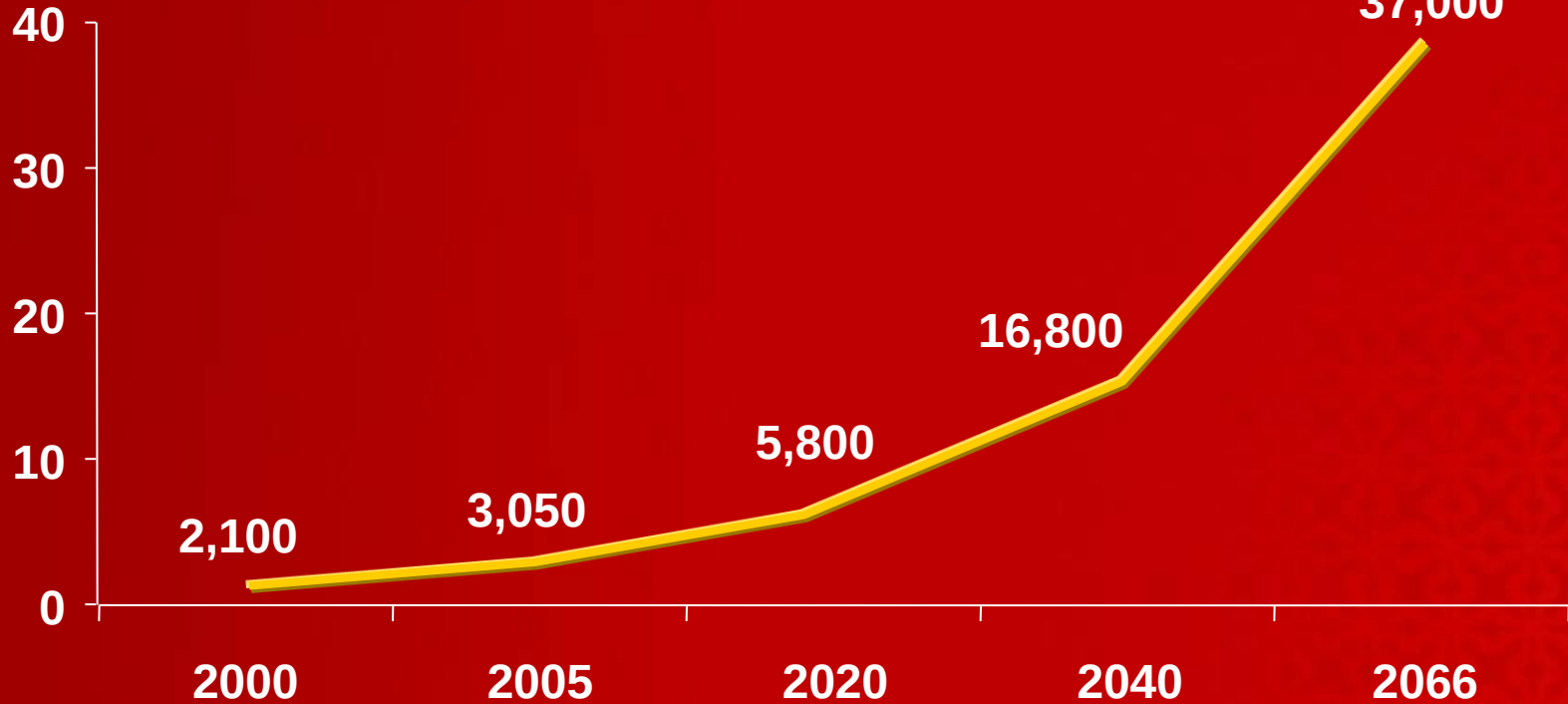
# Where are we going?

- Base case post recovery is 7.5 % – 8.5 % GDP growth
- Democracy will not permit more than 8% unless you have a Thatcher
- 1.5% population growth
- Demographic dividend – growth will continue beyond China's

# Per capita income

On a ppp basis

(\$000)

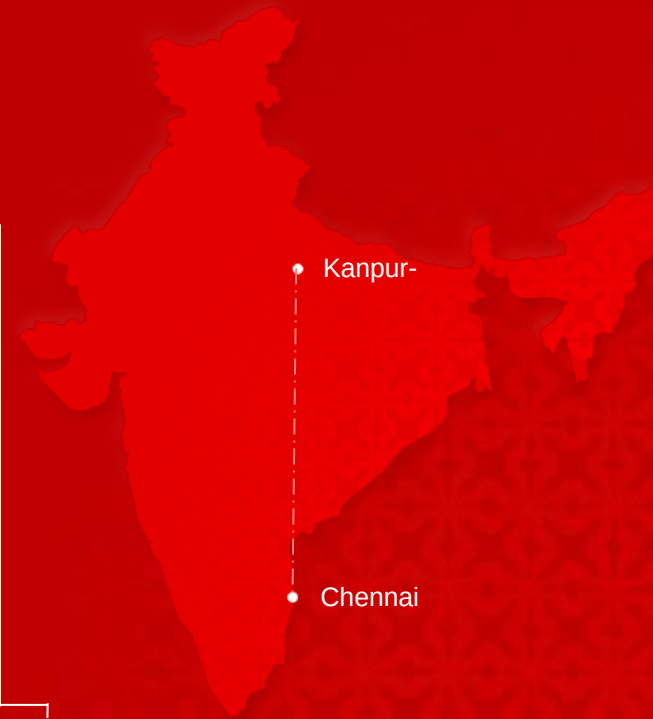
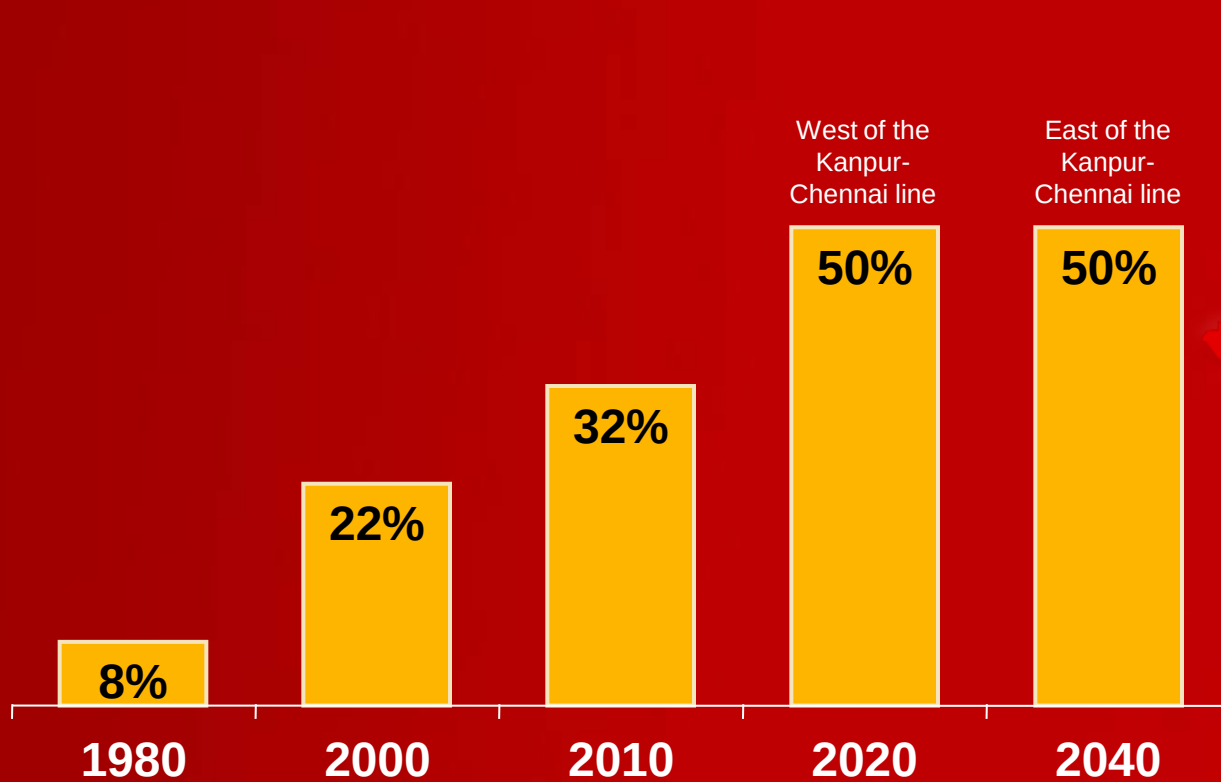


# Convergence in the 21st century

- Why convergence is intuitive?
- Convergence didn't happen in the 20th century because the world was closed
- Returning to a world of equality prior to 1750
- When China and India accounted for 45% of world GDP



# India will gradually turn middle-class



# What could stop the show?

- **Infrastructure**

- Improving via public-private partnerships

- **Fiscal Deficit**

- **Governance**

**None of these stopped the show in the past 25 years**

- **Nuclear War?**

# Education System

Is reasonably good for the top 20%

But it is abysmal for the rest

- 1 in 4 teachers is absent in government primary schools
- Hence, 54% of children in urban India are in private schools

Solution: Education Vouchers

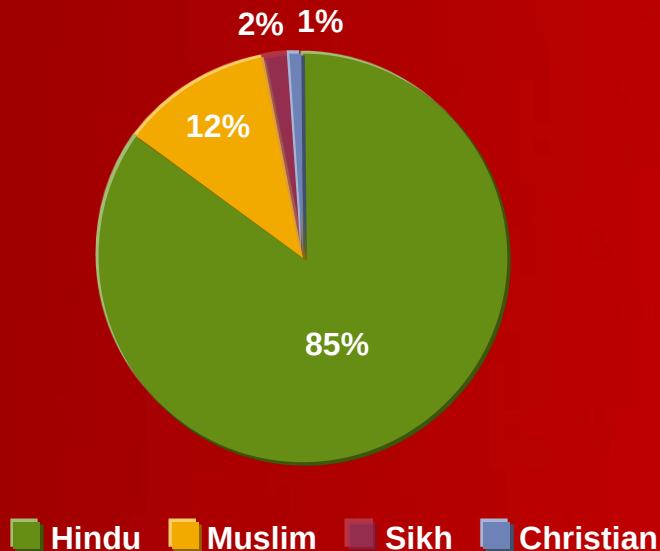


# Caste system

- Origin of India's caste system
- Classical four castes vs 3000 jatis
- Hostage to competitive politics
- Source of competitive advantage
- Affirmative action

# Role of Religion

## India's pluralism, diversity and tolerance



## Hinduism

- Spiritual entrepreneurialism: Gurus
- No hierarchy:  
Every Brahmin thinks he is the Pope
- 300 million gods:  
Lack of theological narcissism
- Nasadiya Temper

# Elephant and not Tiger

- India got democracy before capitalism and this has made all the difference
- It is slower than China but its path is surer
- However, an elephant at 8% growth is a formidable beast
- We have waited 3000 years for this moment
- India is more likely to preserve its way of life

# The Wise Elephant

